

Comparison of Councillor Allowances Schemes with Benchmarking District/Borough Councils in Hampshire August 2018

1.0 Summary

1.1 Basic Allowance

The current HBC basic allowance is slightly lower than the mean average for the benchmark Councils. However, due to the 10% increase in this allowance, it would be difficult to justify a further increase in this allowance under this review.

1.2 Special Responsibility Allowances (SRAs)

1.2.1 Structure

The Structure of the Council's SRAs is similar to the structure of the other benchmark Councils. However, the system for calculating the SRA for the DMC Chairman introduced in 2016 using simply the number of meetings does not fully reflect the work of this post holder. Calculating this SRA by using a percentage of the Leader's SRA based on roles and responsibilities and workload would be in keeping with Government Guidance and ensure that the level of this SRA is set on a firmer evidence base.

1.2.2 Leader's SRA Allowance

Currently the Council is ranked 5th out of the eleven benchmark Councils in the level of special responsibility allowance for the Leader of the Council. This special responsibility allowance is considerably lower (by £2344) than the mean and median averages for the benchmark councils.

A factor contributing towards the shortfall in this SRA was due to an increase in the basic allowance in 2016 with no corresponding increase in the Leader's SRA. If the Leader's SRA was increased by the mean average multiplier of the benchmark councils (2.81) for 2018/19, the SRA would rise to £16554 and leave the allowance £854 lower than the mean average for the benchmark Councils.

1.2.3 Deputy Leader's SRA Allowance

Currently the Council is ranked 4th out of the 5 benchmark Councils, who pay an SRA for this post, in the level of special responsibility allowance for the Deputy Leader of the Council. This special responsibility allowance is slightly lower than the mean and median averages for the benchmark councils.

1.2.4 Cabinet Members SRA

The Cabinet Members' Allowance is currently between the mean and median averages for the benchmark councils.

1.2.5 DMC Chairman SRA

This special responsibility allowance is considerably lower than the mean and median averages for the benchmark councils.

A comparison of the number of planning committees held by the relevant benchmark Councils does not justify the Councils reasons for the current level of SRA for this post.

1.2.6 Scrutiny Board Chairman

The benchmark exercise indicates that the current rate does not need amending.

1.27 Licensing Committee Chairman

The benchmark exercise indicates that the current rate does not need amending.

1.28 Joint Human Resources Committee

This SRA does appear to be amended to be in line with the rate paid by East Hampshire District Council for the same post.

1.29 Other SRA Allowances

The benchmark exercise indicates that that the Council is not missing a significant SRA.

1.30 Other Allowances

The benchmark exercise indicates that there is no need to amend or add to these allowances.

1.31 Index Link Increases to Allowances

The Council's current policy of not having index linked increases is in line with a majority of the other benchmark councils

2 Methodology for the Benchmark Exercise

"While it is entirely understandable that there should be substantial differences in allowances paid between shire districts and the large authorities, it is difficult to see any justification for substantial variations between allowances for similar responsibilities in similar authorities"

(Members remuneration – models, issues, incentives and barriers – Councillors Commission 2007, page 36)

This benchmarking exercise was collated by Democratic Services from internet searches of the benchmarking Councils in Hampshire. This exercise was done to find out whether the Havant Borough Council's allowances had fallen behind that paid in peer authorities.

The non-unitary District or Borough Councils in Hampshire as follows:

| | 1 | | 1 |
|------------------------------------|--|------------|--------------------------------|
| Council Name | Type of Council (County, Unitary or District/Borough) | Population | Total number of Councillors |
| Basingstoke and Deane BC | District/Borough | 173,860 | 60 |
| East Hampshire District Council | District/Borough | 120,135 | 44 |
| Eastleigh Borough Council | District/Borough | 124,000 | 44 |
| Fareham Borough Council | District/Borough | 115,000 | 31 |
| Gosport Borough Council | District/Borough | 85,363 | 34 |
| Hart | District/Borough | 90,000 | 33 |
| Havant Borough Council | District/Borough | 120,700 | 38 |
| New Forest District Council | District/Borough | 177,971 | 60 |
| Rushmoor Borough Council | District/Borough | 96,300 | 39 |
| Test Valley Borough Council* | District/Borough | 120,712 | 48 |
| Winchester City Council | District/Borough | 122,644 | 45 |

A fair comparison can be made if the benchmark Councils have a similar population size. An acceptable variation in population would be 20,000 leaving the following Councils:

| Council Name | Type of Council (County, Unitary or District/Borough) | Population | Total number of Councillors |
|------------------------------------|--|------------|-----------------------------|
| East Hampshire District Council | District/Borough | 120,135 | 44 |
| Eastleigh Borough Council | District/Borough | 124,000 | 44 |
| Fareham Borough Council | District/Borough | 115,000 | 31 |
| Havant Borough Council | District/Borough | 120,700 | 38 |
| Test Valley Borough Council* | District/Borough | 120,712 | 48 |
| Winchester City Council | District/Borough | 122,644 | 45 |

The figures for the comparison of allowances since 2016 were mainly taken from an internet survey and using the SEEMP surveys to fill in any gaps.

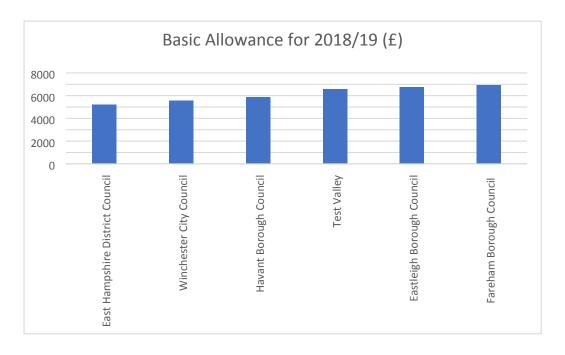
It is acknowledged that the major weakness in this form of survey is that the details depend upon the accuracy of the web sites viewed.

Where an SRA widely differs from the other benchmark councils, the benchmark exercise also tested to see how the increase in the SRAs, which could have been applied with the 2016 increase in the basic allowance, compared to the current allowances of the benchmark councils. The method for calculating the increase is described in section 4.1 below.

3.0 Basic Allowance

- "13. Each local authority must make provision in its scheme of allowances for a basic, flat rate allowance payable to all members. The allowance must be the same for each Councillor. The allowance may be paid in a lump sum, or in instalments through the year.
 - 14. Basic Allowance is intended to recognise the time commitment of all councillors, including such inevitable calls on their time as meetings with officers and constituents and attendance at political group meetings. It is also intended to cover incidental costs such as the use of their homes"

(Guidance on members' allowances for local authorities in England Office of the Deputy Prime Minister (2006))



Currently, the Council is ranked 4th in the level of basic Allowance across the 6 benchmark Borough/District Councils in Hampshire ("the benchmark councils"). The current basic Allowance is lower than the mean average for the basic allowances (£6156) paid by the benchmark councils.

| Council | Basic Allowance for 2018/19 (£) |
|---------------------------|---------------------------------|
| East Hampshire District | |
| Council | 5200 |
| Winchester City Council | 5580 |
| Havant Borough Council | 5891 |
| Test Valley | 6582 |
| Eastleigh Borough Council | 6740 |
| Fareham Borough Council | 6945 |
| | |
| No. of Councils | 6 |
| Mean Average | 6156 |
| Median Average | 6237 |
| | |

A comparison of changes to the basic allowances across the benchmark councils since 2015 shows the Council has had a 10% increase since 2016, the second highest increase of the 6 benchmark councils. A large part of this increase was the result of including the IT allowance into the basic allowance. This increase is above the mean and median averages for the benchmark councils.

| 2015/ 16(£) | 2016/ 17(£) | 2017/ 18(£) | 2018/ 19(£) | % Increase |
|----------------|---|---|---|---|
| | | | | |
| 4500 | 5200 | 5200 | 5200 | 16 |
| | | | | |
| 6178 | 6240 | 6240 | 6740 | 9 |
| 00=4 | 0=11 | | 00.45 | |
| 6674 | 6/41 | 6808 | 6945 | 4 |
| E2E0 | E901 | E001 | E901 | 10 |
| 5550 | 5091 | 2091 | 2091 | 10 |
| 6452 | 6517 | 6582 | 6582 | 2 |
| | | | | |
| 5580 | 5580 | 5580 | 5580 | 0 |
| | | | | |
| 11 | 11 | 11 | 11 | |
| 5635 | 5875 | 5960 | 6044 | 7 |
| 5862 | 5921 | 6150 | 6299 | 7 |
| | 16(£) 4500 6178 6674 5350 6452 5580 11 5635 | 16(£) 17(£) 4500 5200 6178 6240 6674 6741 5350 5891 6452 6517 5580 5580 11 11 5635 5875 | 16(£) 17(£) 18(£) 4500 5200 5200 6178 6240 6240 6674 6741 6808 5350 5891 5891 6452 6517 6582 5580 5580 5580 11 11 11 5635 5875 5960 | 16(£) 17(£) 18(£) 19(£) 4500 5200 5200 5200 6178 6240 6240 6740 6674 6741 6808 6945 5350 5891 5891 5891 6452 6517 6582 6582 5580 5580 5580 5580 11 11 11 11 5635 5875 5960 6044 |

4.0 Special Responsibility Allowances (SRAs)

- "15. Each local authority may also make provision in its scheme for the payment of special responsibility allowances for those councillors who have significant responsibilities. The authority, or the panel, has to identify the special responsibilities for which the allowance is to be paid, and the amounts of allowance to be paid for each responsibility.
 - 16. Where one political group is in control, and where an authority has decided to pay special responsibility allowances, the authority must make provision for the payment of a special responsibility allowance to at least one member of a minority group"

(Guidance on members' allowances for local authorities in England Office of the Deputy Prime Minister (2006))

The 2003 regulations provide that special responsibility allowances provide that payment may be made for special responsibilities within one or more of the following categories:

- "(a) acting as leader or deputy leader of a political group within the authority;
- (b) acting as a member of an executive where the authority are operating executive arrangements within the meaning of Part II of the Local Government Act 2000;
- (c) presiding at meetings of a committee or sub-committee of the authority, or a joint committee of the authority and one or more other authorities, or a sub-committee of such a joint committee;
- (d) representing the authority at meetings of, or arranged by, any other body;
- (e) acting as a member of a committee or sub-committee of the authority which meets with exceptional frequency or for exceptionally long periods;
- (f) acting as the spokesman of a political group on a committee or subcommittee of the authority;
- (g) acting as a member of an adoption panel within the meaning of the Adoption Agencies Regulations 1983(1)

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- (h) acting as a member of any committee or sub-committee that deals with any function arising under any enactment authorising the authority to license or control the carrying on of any activity
- (i) carrying out such other activities in relation to the discharge of the authority's functions as require of the member an amount of time and effort equal to or greater than would be required of him by any one of the activities mentioned in sub-paragraphs (a) to (h) (whether or not that activity is specified in the scheme)."

(The Local Authorities (Members' Allowances) (England) Regulations 2003 – paragraph 5(1))

4.1 Limit on the Number of SRAs Payable

Except for Eastleigh Borough Council, the benchmark councils limit the number of SRAs payable to a Councillor to 1.

One of the reasons for the large increases in the rates paid for SRAs by East Hampshire District Council since 2016/17 was a change from having no limit on the number SRAs claimable to a limit of 1 SRA.

| Council | Limit on the Number of SRAs that can be Claimed? |
|---------------------------------|--|
| East Hampshire District Council | Yes |
| Eastleigh Borough Council | No |
| Fareham Borough Council | Yes |
| Havant Borough Council | Yes |
| Test Valley Borough Council | Yes |
| Winchester City Council | Yes |

4.2 Arriving at the Levels of SRAs

"A good starting point in determining special responsibility allowances may be to agree the allowance which be attached to the most time-consuming post on the council (this may be the elected mayor or the leader) and pro rata downwards for the other roles which it has been agreed ought to receive an extra allowance."

(Guidance on members' allowances for local authorities in England Office of the Deputy Prime Minister (2006))

Prior to 2016, the Leader's SRA was calculated multiplying the Basic Allowance by an average multiplier. The other SRAs were then calculated as a percentage of the Leader's SRA. The structure adopted by the Council following reviews in 2007 and 2011 is as follows:

| | Adopted Structure | Band |
|--------------------------------|-------------------------------|--------|
| Leader of the Council | Basic Allowance x 2.77 | Band 1 |
| Deputy Leader of the Council | 60% of the Leader's Allowance | Band 2 |
| Cabinet Leads | 55% of the Leader's Allowance | Band 3 |
| Scrutiny Board Chairman | 40% of the Leader's Allowance | Band 4 |
| DMC Chairman | 30% of the Leader's Allowance | Band 5 |
| Licensing Chairman | 20% of the Leader's Allowance | Band 6 |
| Human Resources Chairman | 10% of the Leader's Allowance | Band 7 |

The percentage download for all SRAs, except the DMC Chairman, has been unchanged and is based on on the Council having 2 Scrutiny Boards. In 2012 the fourth independent remuneration panel recommended that, in view of the replacement of the two Boards with one Board and the creation of an SRA for Scrutiny Leads, who would undertake the scrutiny reviews, this SRA should be reduced to 30% of the Leader's SRA. However, on the recommendation of the Scrutiny Board the Council decided not to change this SRA. In 2016 the Council, on the recommendation of the Scrutiny Board, decided to calculate the DMC Chairman's SRA using a using different formula calculated on the number of meetings held.

Thereby changing the SRA structure to the following



A comparison of the Council's SRA structure with the other benchmark councils (Appendix 2) shows that at the majority of the benchmark Councils the Scrutiny Board Chairman is higher or equal to the position of the planning committee chairman.

The decision in 2016 to increase the Basic Allowance and not increase the Leader's SRA has left the SRAs being lower than envisaged by the structure adopted by the Council. The DMC Chairman's Allowance was in 2016 calculated based on the reduction in the number of meetings and their duration thereby removing this SRA from the adopted structure; the current percentage of the DMC Chairman's SRA is 24% of the Leader's SRA:

| | Adopted Structure | Currently |
|------------------|---------------------|------------------------|
| Leader of the | Basic Allowance x | Basic Allowance x 2.51 |
| Council | 2.77 | |
| Deputy Leader of | 60% of the Leader's | 60% |
| the Council | Allowance | |
| Cabinet Leads | 55% of the Leader's | 55% |
| | Allowance | |
| Scrutiny Board | 40% of the Leader's | 40% |
| Chairman | Allowance* | |

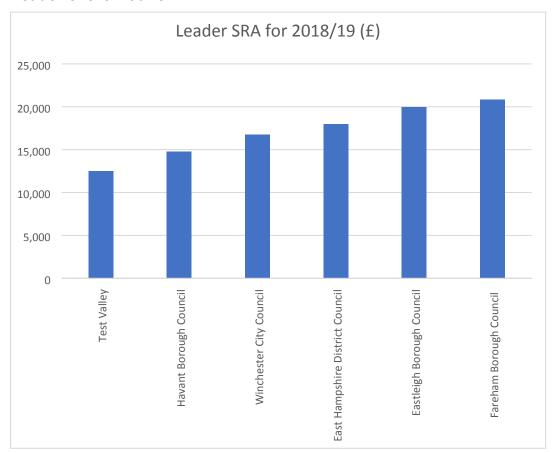
| | Adopted Structure | Currently |
|--------------------|---------------------|-----------|
| Licensing Chairman | 20% of the Leader's | 20% |
| | Allowance | |
| Joint Human | 10% of the Leader's | 13% |
| Resources | Allowance | |
| Chairman | | |

^{*}the ratio was set when the Council had more than one Scrutiny Board

If the Leader's SRA was increased by the mean average multiplier of the benchmark councils (2.81) for 2018/19, the SRAs would increase as follows:

| | Current SRA (£) | Leader's SRAS Multiplied by Mean Multiplier for benchmark councils in 2018/19 (£) | Variance (£) (+) |
|------------------------------|-----------------|---|---------------------|
| Leader of the Council | 14800 | 16554 | 1754 |
| Deputy Leader of the Council | 8880 | 9932 | 1052 |
| Cabinet Leads | 8140 | 9105 | 965 |
| Scrutiny Board Chairman | 5920 | 6621 | 701 |
| Licensing Chairman | 2960 | 3311 | 351 |

4.3 Leader of the Council



Currently the Council is ranked 5th out of the six benchmark Councils in the level of special responsibility allowance for the Leader of the Council. This special responsibility allowance is considerably lower than the mean and median averages for the benchmark councils.

| Council | Leader SRA for 2018/19 (£) |
|---------------------------|----------------------------|
| Test Valley | 12,479 |
| Havant Borough Council | 14800 |
| Winchester City Council | 16734 |
| East Hampshire District | |
| Council | 18000 |
| Eastleigh Borough Council | 19959 |
| Fareham Borough Council | 20833 |
| | |
| | |
| No. of Councils | 6 |
| Mean Average | 17134 |
| Median Average | 17367 |
| | |

A comparison of changes to the Leader SRA across the benchmark councils since 2016 shows the Council together with Winchester City Council have not increased this allowance since 2016. The mean and median average increases during this period were 3% and 1% respectively.

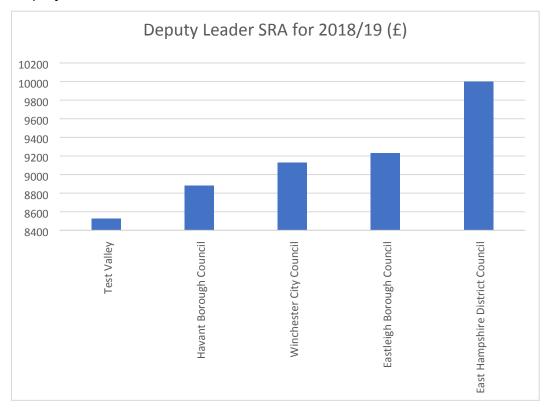
| Council | 2015/16 (£) | 2016/17 (£) | 2017/18 (£) | 2018/19 (£) | % Increase |
|---|----------------|----------------|----------------|----------------|---------------|
| Test Valley | 12355 | 12355 | 12355 | 12,479 | 1 |
| Havant Borough Council | 14800 | 14800 | 14800 | 14800 | 0 |
| Winchester City Council East Hampshire District | 16734 | 16734 | 16734 | 16734 | 0 |
| Council Eastleigh Borough | 16000 | 18000 | 18000 | 18000 | 13 |
| Council Fareham Borough | 19761 | 19959 | 19959 | 19959 | 1 |
| Council | 20023 | 20426 | 20426 | 20833 | 4 |
| | | | | | |
| Mean Average | 16612 | 17046 | 17046 | 17134 | 3 |
| Median Average | 16367 | 17367 | 17367 | 17367 | 1 |

If the Leader's SRA was increased by the mean average multiplier of the benchmark councils (2.81) for 2018/19 (see above), the SRA would rise to £16554, which although lower than the mean and median averages for the benchmark councils, would be more in line with the SRAs paid for this post by the other benchmark councils.

| Council | Leader SRA for 2018/19 (£) |
|---------------------------|----------------------------|
| Test Valley | 12,479 |
| Havant Borough Council | 16554 |
| Winchester City Council | 16734 |
| East Hampshire District | |
| Council | 18000 |
| Eastleigh Borough Council | 19959 |
| Fareham Borough Council | 20833 |
| | |
| | |
| No. of Councils | 6 |
| Mean Average | 17427 |
| Median Average | 17367 |

4.4 Deputy Leader of the Council

Only 5 out of the 6 Benchmark Councils paid a SRA for the post of Deputy Leader; Fareham Borough Council does not pay a SRA to their Deputy Leader.



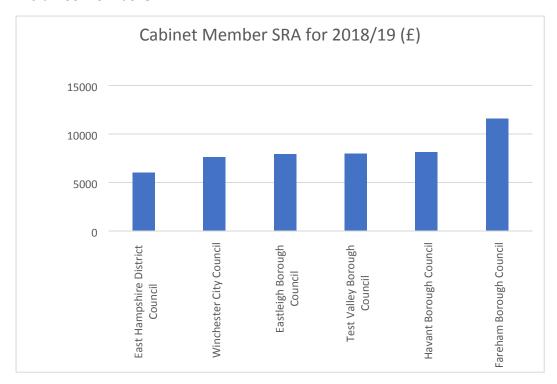
Currently the Council is ranked 4th out of the 5 benchmark Councils, who pay an SRA for this post, in the level of special responsibility allowance for the Deputy Leader of the Council. This special responsibility allowance is only slightly lower than the mean and median averages for the benchmark councils.

| | Deputy Leader SRA for 2018/19 |
|------------------------------------|-------------------------------|
| Council | (£) |
| Test Valley Borough Council | 8529 |
| Havant Borough Council | 8880 |
| Winchester City Council | 9129 |
| Eastleigh Borough Council | 9230 |
| East Hampshire District Council | 10000 |
| No. of Councils | 5 |
| Mean Average | 9154 |
| Median Average | 9129 |

A comparison of changes to the Deputy Leader SRA across the benchmark councils since 2016 shows the Council together with Winchester City Council have not increased this allowance since 2016, The mean and median average increases during this period were 53% and 1% respectively.

| | 2015/16 | 2016/17 | 2017/18 | 2018/19 | % |
|-------------------|---------|---------|---------|---------|----------|
| Council | (£) | (£) | (£) | (£) | Increase |
| Test Valley | 8361 | 8445 | 8529 | 8529 | 2 |
| Havant Borough | | | | | |
| Council | 8880 | 8880 | 8880 | 8880 | 0 |
| Winchester City | | | | | |
| Council | 9129 | 9129 | 9129 | 9129 | 0 |
| East Hampshire | | | | | |
| District Council | 2767 | 10000 | 10000 | 10000 | 261 |
| Eastleigh Borough | 0.100 | 0000 | 0000 | 0000 | |
| Council | 9139 | 9230 | 9230 | 9230 | 1 |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| Mean Average | 7655 | 9137 | 9154 | 9154 | 53 |
| Median Average | 8880 | 9129 | 9129 | 9129 | 1 |
| J | | | | | |

4.5 Cabinet Members



Currently the Council is ranked 2nd out of the 6 benchmark councils in the level of special responsibility allowance for a member of the Cabinet Leader of the Council. This special responsibility allowance is between the mean and median averages for the benchmark councils.

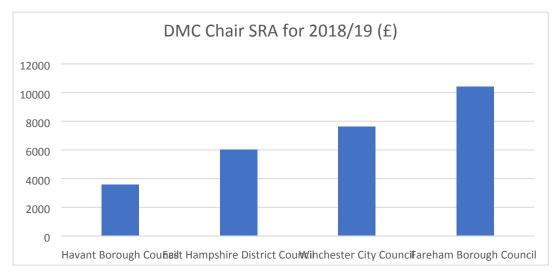
| | Cabinet Member SRA for |
|-----------------------------|------------------------|
| Council | 2018/19 (£) |
| East Hampshire District | |
| Council | 6000 |
| Winchester City Council | 7605 |
| Eastleigh Borough Council | 7910 |
| Test Valley Borough Council | 7951 |
| Havant Borough Council | 8140 |
| Fareham Borough Council | 11574 |
| No. of Councils | 6 |
| Mean Average | 8197 |
| Median Average | 7910 |

A comparison of changes to the Cabinet Lead SRA across the benchmark councils since 2016 shows the Council together with Winchester City Council have not increased this allowance since 2016, The mean and median average increases during this period were 10% and 1% respectively.

| Council | 2015/16 (£) | 2016/17 (£) | 2017/18 (£) | 2018/19 (£) | % Increase |
|---------------------------------|----------------|----------------|----------------|----------------|---------------|
| Test Valley | 7794 | 7872 | 7951 | 7951 | 2 |
| Havant Borough Council | 8140 | 8140 | 8140 | 8140 | 0 |
| Winchester City Council | 7605 | 7605 | 7605 | 7605 | 0 |
| East Hampshire District Council | 4150 | 6000 | 6000 | 6000 | 45 |
| Eastleigh Borough Council | 7833 | 7910 | 7910 | 7910 | 1 |
| | | | | | |
| Mean Average | 7104 | 7505 | 7521 | 7521 | 10 |
| Median Average | 7794 | 7872 | 7910 | 7910 | 1 |

4.6 DMC Chairman

Only 4 out of the 6 Benchmark Councils paid a SRA for the post of DMC Chairman; Eastleigh and Test Valley Boroughs Council have different arrangements with planning.



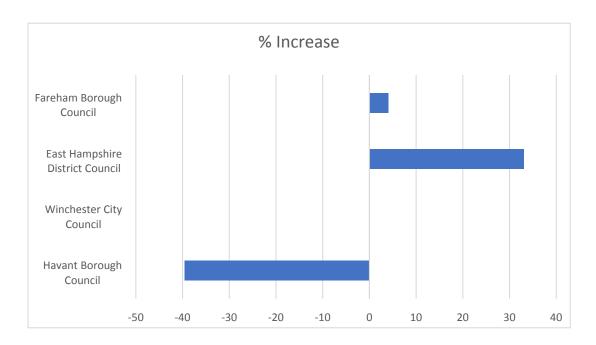
Currently the Council is ranked last out of the 4 benchmark Councils, who pay an SRA for this post, in the level of special responsibility allowance for the DMC Chairman. This special responsibility allowance is considerably lower than the mean and median averages for the benchmark councils.

| Council | DMC Chair SRA for 2018/19 (£) |
|--|-------------------------------|
| Havant Borough Council East Hampshire District | 3577 |
| Council | 6000 |
| Winchester City Council | 7605 |
| Fareham Borough Council | 10417 |
| No. of Councils | 4 |
| Mean Average | 6900 |
| Median Average | 6803 |

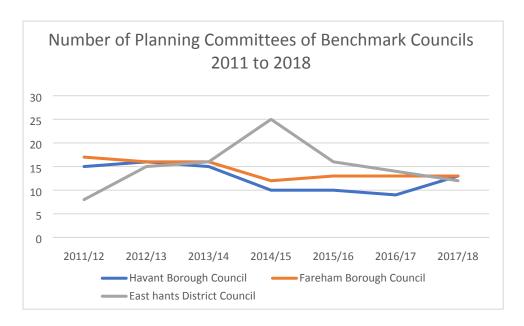
A comparison of changes to the DMC Committee Chairman SRA across the benchmark councils since 2016 shows the Council is alone in reducing the SRA for this post. In 2016 the Scrutiny Board considered the SRA for a single DMC Chairman and took the view that "although the post still satisfies the requirements for a Special Responsibility Allowance, the frequency and length of meetings no longer justifies the level of allowance set previously" (Report of the Scrutiny Board dated 29 March 2016).

| 2015/1 6 (£) | 2016/1 7 (£) | 2017/18 (£) | 2018/1 9 (£) | % Increas e |
|-----------------|-----------------------------------|---|---|---|
| 5920 | 3577 | 3577 | 3577 | -40 |
| 7605 | 7605 | 7605 | 7605 | 0 |
| 4510 | 6000 | 6000 | 6000 | 33 |
| 10012 | 10213 | 10213 | 10417 | 4 |
| 4 | 4 | 4 | 4 | 4 |
| 7012 | 6849 | 6849 | 6900 | -1 |
| 6762.5 | 6802.5 | 6802.5 | 6802.5 | 2 |
| | 6 (£) 5920 7605 4510 10012 4 7012 | 6 (£) 7 (£) 5920 3577 7605 7605 4510 6000 10012 10213 4 4 7012 6849 | 6 (£) 7 (£) (£) 5920 3577 3577 7605 7605 7605 4510 6000 6000 10012 10213 10213 4 4 4 7012 6849 6849 | 6 (£) 7 (£) (£) 9 (£) 5920 3577 3577 3577 7605 7605 7605 7605 4510 6000 6000 6000 10012 10213 10213 10417 4 4 4 4 7012 6849 6849 6900 |

| Council | % Increase |
|---------------------------------|------------|
| Havant Borough Council | -40 |
| Winchester City Council | 0 |
| East Hampshire District Council | 33 |
| Fareham Borough Council | 4 |

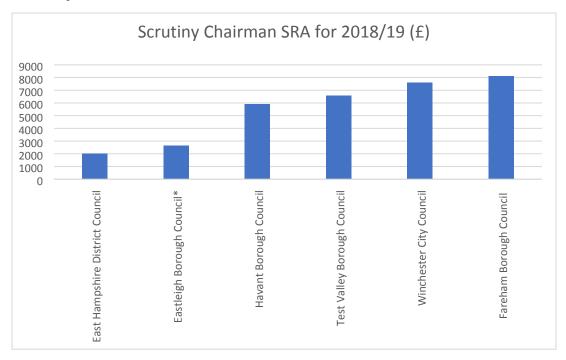


A review of the number of planning meetings held by 3 of the benchmark councils show that although there has been an increase in the number of meetings of this Council's DMC Committee in 2017/18 to the extent that the number of meetings in this year equalled the other 2 Councils.



(Figures for Winchester City Council planning meetings prior to 2016 could not be found on the internet)

4.7 Scrutiny Board Chairman



Currently, the Council is ranked 4th out of the 6 benchmark Councils in the level of special responsibility allowance for the chairman of a scrutiny board. This special responsibility allowance is higher than the mean but lower than the median average for the benchmark councils.

| | Scrutiny Chairman SRA for |
|-----------------------------|---------------------------|
| Council | 2018/19 (£) |
| East Hampshire District | , , |
| Council | 2000 |
| Eastleigh Borough Council | 2636 |
| Havant Borough Council | 5920 |
| Test Valley Borough Council | 6581 |
| Winchester City Council | 7605 |
| Fareham Borough Council | 8102 |
| | |
| Mean Average | 5474 |
| Median Average | 6251 |
| | |

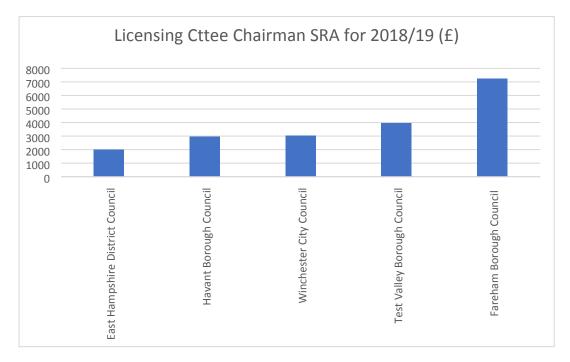
A comparison of changes to the Scrutiny Board Chairman SRA across the benchmark councils since 2016 shows the Council together with Winchester City Council have not increased this allowance since 2016. East Hampshire reduce the Scrutiny Board Chairman when it moved the scrutiny function into the Governance and Audit Committee; this reduction may reflect the level of scrutiny undertaken at this Council. The

mean and median average increases during this period were -3% and 0% respectively.

| Council | 2015/16 (£) | 2016/17 (£) | 2017/18 (£) | 2018/19 (£) | % Increase |
|---|----------------|----------------|----------------|----------------|---------------|
| Test Valley | 6452 | 6516 | 6581 | 6581 | 2 |
| Havant Borough Council | 5920 | 5920 | 5920 | 5920 | 0 |
| Winchester City Council | 7605 | 7605 | 7605 | 7605 | 0 |
| East Hampshire District Council Eastleigh Borough | 2767 | 2000 | 2000 | 2000 | -28 |
| Council | 2610 | 2636 | 2636 | 2636 | 1 |
| Fareham Borough Council | 7787 | 7944 | 7944 | 8102 | 4 |
| Total | 33141 | 32621 | 32686 | 32844 | -21 |
| No. of Councils | 6 | 6 | 6 | 6 | 6 |
| Mean Average | 5524 | 5437 | 5448 | 5474 | -3 |
| Median Average | 6186 | 6218 | 6250.5 | 6251 | 0 |

4.8 Licensing Committee Chairman

Only 5 out of the 6 Benchmark Councils paid a SRA for the post of Licensing Committee Chairman; Eastleigh Borough Council have different arrangements with licensing being one of the functions undertaken by their area committees.

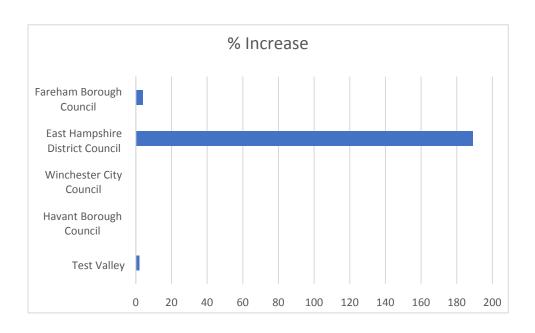


Currently the Council is ranked 4th out of the 5 benchmark Councils, who have an SRA for Chairman of Licensing, in the level of special responsibility allowance for the chairman of a scrutiny board. This special responsibility allowance is higher than the mean but equal to the median average) for the benchmark councils.

| Council | Licensing Cttee Chairman SRA for 2018/19 (£) |
|-----------------------------|--|
| East Hampshire District | |
| Council | 2000 |
| Havant Borough Council | 2960 |
| Winchester City Council | 3042 |
| Test Valley Borough Council | 3961 |
| Fareham Borough Council | 7234 |
| | |
| No. of Councils | 5 |
| Mean Average | 3839 |
| Median Average | 3042 |

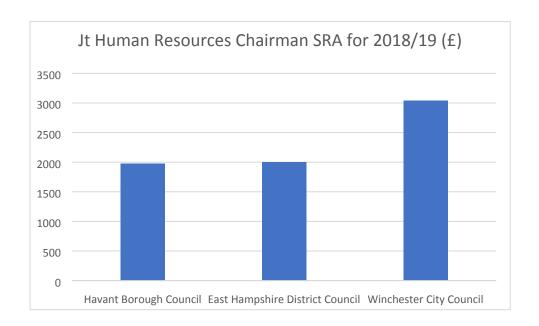
A comparison of changes to the Cabinet Lead SRA across the benchmark councils since 2016 shows the Council together with Winchester City Council have not increased this allowance since 2016, The mean and median average increases during this period were 33% and 2% respectively.

| | 2015/16 | 2016/17 | 2017/18 | 2018/19 | % |
|---|------------|------------|------------|------------|----------|
| Council | (£) | (£) | (£) | (£) | Increase |
| Test Valley | 3884 | 3884 | 3961 | 3961 | 2 |
| Havant Borough Council | 2960 | 2960 | 2960 | 2960 | 0 |
| Winchester City Council East Hampshire District | 3042 | 3042 | 3042 | 3042 | 0 |
| Council Fareham Borough | 692 | 2000 | 2000 | 2000 | 189 |
| Council | 6953 | 7022 | 7092 | 7234 | 4 |
| Total | 17531 | 18908 | 19055 | 19197 | 195 |
| No. of Councils | 6 | 6 | 6 | 6 | 6 |
| Mean Average | 2922 | 3151 | 3176 | 3200 | 33 |
| Median Average | 3042 | 3042 | 3042 | 3042 | 2 |



4.9 Joint Human Resources Committee Chairman

Only East Hampshire and Havant Councils have a Joint Human Resources Committee. For the purposes of this exercise, the Joint Human Resources Committee Chairman has been compared with the Human Resources Committee Chairman SRA paid by the other benchmark Councils.



Currently the Council is ranked 3rd out of the 6 benchmark Councils, who have an SRA for Chairman of Human Resources Committee, in the level of special responsibility allowance for this SRA. This special responsibility allowance is lower than the mean but equal to the median averages for the benchmark councils.

| Council | Jt Human Resources Chairman SRA for 2018/19 (£) |
|--|--|
| Havant Borough Council East Hampshire District | 1973 |
| Council | 2000 |
| Winchester City Council | 3042 |
| No. of Councils | 3 |
| Mean Average | 2338 |
| Median Average | 2000 |

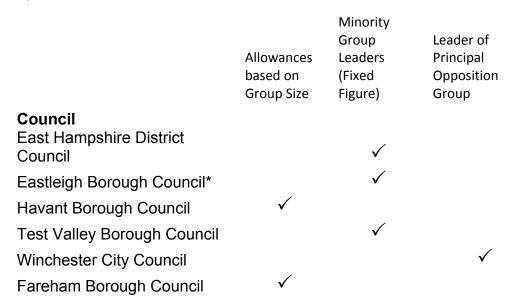
A comparison of changes to the Human Resources SRA across the 3 relevant benchmark councils since 2016 shows the Council together with Winchester City Council have not increased this allowance since 2016.

East Hampshire District Council, in line with other increases to their SRAs, dramatically increase the SRA for this post in 2016. It is interesting to note that East Hampshire District Council pays a slightly higher SRA for the same post.

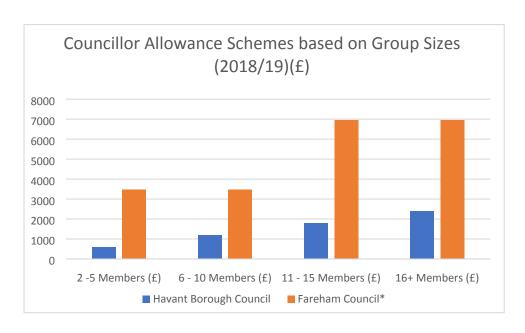
| Council | 2015/16 (£) | 2016/17 (£) | 2017/18 (£) | 2018/19 (£) | % Increase |
|--|----------------|----------------|----------------|----------------|---------------|
| Havant Borough Council Winchester City | 1973 | 973 | 1973 | 1973 | 0 |
| Council | 3042 | 3042 | 3042 | 3042 | 0 |
| East Hampshire District Council | 692 | 2000 | 2000 | 2000 | 189 |
| No. of Councils | 3 | 3 | 3 | 3 | 3 |
| Mean Average | 1902 | 2005 | 2338 | 2338 | 63 |
| Median Average | 1973 | 2000 | 2000 | 2000 | 0 |

4.10 Group Leaders

A direct comparison of the SRAs paid to Minority Group Leaders across the benchmark councils is difficult as the following different schemes are in place



Compared to Fareham Borough Council which have a similar scheme for Minority group leaders based on group sizes HBC's SRAs are lower



Councillor Allowance Schemes based on Group Sizes (2018/19)

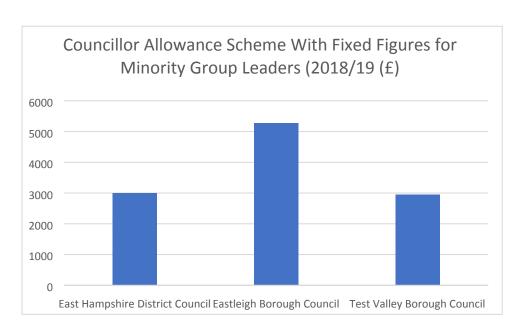
| | 2 -5 Members (£) | 6 - 10 Members (£) | 11 - 15 Members (£) | 16+ Members (£) |
|--------------------------------------|------------------------|--------------------------|---------------------------|-----------------------|
| Havant Borough Council Fareham | 600 | 1200 | 1800 | 2400 |
| Borough Council* | 3472 | 3472 | 6944 | 6944 |

^{*} Fareham Council have a divided their groups into two sections 1-9 members (£3472) and 10+ (£6944)

Although the other benchmark councils have different schemes, it is clear that HBC's SRA is lower than the other Councils

Councillor Allowances Schemes with a Fixed Figure for Each Minority Group

| | £ |
|---------------------------------|------|
| East Hampshire District Council | 3000 |
| Eastleigh Borough Council | 5274 |
| Test Valley Borough Council | 2948 |



Councillor Allowance Schemes that Only Paid a SRA for Leader of the Principal Opposition Group (2018/19)

Winchester City Council 7605

4.11 Other SRA Allowances

Appendices 1 and 2 shows that there is a wide variety of posts that attract an SRA by the other benchmark councils, which reflect their governance systems and local needs.

5. Other Allowances

Appendix 1 shows that the other allowances paid by this Council for travel, subsidence and child care/carers allowance is not much different to the allowances paid by the other benchmark councils

6 Index Linked Increases in Allowances

Only 2 out of the 6 benchmark Councils have annual increases in their allowances; Winchester have provision for an increase but have not implemented it due to the current economic situation.

| | Index Linked Increases |
|---------------------------------|---------------------------------|
| East Hampshire District Council | No |
| Eastleigh Borough Council | No |
| Fareham Borough Council | Yes - increase same % as pay |
| | award (normally NJC Local |
| | Government Service staff award) |
| Havant Borough Council | No |
| Test Valley Borough Council | N0 |
| Winchester City Council | Yes – NJC inflation (Not |
| - | implemented) |

APPENDIX 1

BASE DATA

Benchmark Councils

| Council Name | Type of Council (County, Unitary or District/Borough) | Population | Total number of Councillors |
|---------------------------------|---|------------|--------------------------------|
| East Hampshire District Council | District/Borough | 120,135 | 44 |
| Eastleigh Borough Council | District/Borough | 124,000 | 44 |
| Fareham Borough Council | District/Borough | 115,000 | 31 |
| Havant Borough Council | District/Borough | 120,700 | 38 |
| Test Valley Borough Council | District/Borough | 120,712 | 48 |
| Winchester City Council | District/Borough | 122,644 | 45 |

Basic Allowances 2015 to 2018

| Council Name | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|---------------------------------|---------|---------|---------|---------|
| East Hampshire District Council | 4500 | 5,200 | 5200 | 5200 |
| Eastleigh Borough Council | 6178 | 6,240 | 6240 | 6240 |
| Fareham Borough Council | 6674 | 6741 | 6808 | 6945 |
| Havant Borough Council | 5350 | 5,891 | 5891 | 5891 |
| Test Valley Borough Council | 6452 | 6,517 | 6582 | 6582 |
| Winchester City Council | 5580 | 5,580 | 5580 | 5580 |

Special Responsibility Allowances

| | | East Hampshire | District Counc | cil | | Eastleigh Boro | ugh Council | | | Fareham B | orough Counc | il | | Havant Borou | ıgh Council | | | Test Valley Bo | rough Council | l | | Winchester | City Council | |
|--|--------|----------------|----------------|---------|---------|----------------|-------------|---------|---------|-----------|--------------|---------|---------|--------------|-------------|---------|---------|----------------|---------------|---------|---------|------------|--------------|---------|
| | 2015/1 | 2016/17 | 2017/18 | 2018/19 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 | 2016/17 | 2017/18 | 2017/18 |
| Executive Leader | 16000 | 18000 | 18000 | 18000 | 19761 | 19959 | 19959 | 19959 | 20023 | 20426 | 20426 | 20833 | 14800 | 14800 | 14800 | 14800 | 12355 | 12355 | 12355 | 12,479 | 16734 | 16734 | 16734 | 16734 |
| Deputy Leader | 2767 | 10000 | 10000 | 10000 | 9139 | 9230 | 9230 | 9230 | N/A | N/A | N/A | N/A | 8880 | 8880 | 8880 | 8880 | 8361 | 8445 | 8529 | 8529 | 9129 | 9129 | 9129 | 9129 |
| Executive Member (excluding Leader) | 4150 | 6000 | 6000 | 6000 | 7833 | 7910 | 7910 | 7910 | 11124 | 11348 | 11348 | 11574 | 8140 | 8140 | 8140 | 8140 | 7794 | 7872 | 7951 | 7951 | 7605 | 7605 | 7605 | 7605 |
| Member Project Leads/Assistant Cabinet Members | 3000 | 3000 | 3000 | 3000 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Chairman of Planning Committee | 4150 | 6000 | 6000 | 6000 | 7833 | 7910 | 7910 | 7910 | 10012 | 10213 | 10213 | 10417 | 5920 | 3577 | 3577 | 3577 | N/A | N/A | N/A | N/A | 7605 | 7605 | 7605 | 7605 |
| Vice Chairman of Planning Committee | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 834 | 834 | 868 | 868 | 1973 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 2280 | 2280 | 2280 | 2280 |
| Chairman of Planning Control Committee | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 4900 | 4949 | 4949 | N/A | N/A | N/A | N/A |
| Vice Chairman Planning Control Committee | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | NK | NK | 1001 | 1001 | N/A | N/A | N/A | N/A |
| Members of Planning Committee | N/A | 250 | 250 | 250 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Vice Chairman Northern Area Planning Committee | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 4900 | 4949 | 4949 | N/A | N/A | N/A | N/A |
| Vice Chairman Southern Area Planning Committee | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 4900 | 4949 | 4949 | N/A | N/A | N/A | N/A |
| Chairman of Scrutiny Board/Committee | 2767 | 2000 | 2000 | 2000 | 2610 | 2636 | 2636 | 2636 | 7787 | 7944 | 7944 | 8102 | 5920 | 5920 | 5920 | 5920 | 6452 | 6516 | 6581 | 6581 | 7605 | 7605 | 7605 | 7605 |
| Chairman of Policy Development and Review Panel | 692 | 2000 | 2000 | 2000 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Leader of Minority Group 10+ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 6944 | 6944 | 6944 | 6944 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Chairman of Audit and Governance Committee | N/A | N/A | N/A | N/A | 2610 | 2636 | 2636 | 2636 | 4172 | 4255 | 3880 | 4330 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 2280 | 2280 | 2280 | 2280 |
| Leader of Minority Group -1-9: | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 3404 | 3472 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Vice-Chairman of Scrutiny Board | N/A | N/A | N/A | N/A | 653 | 660 | 660 | 660 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 834 | 851 | 879 | 879 | N/A | N/A | N/A | N/A |
| Scrutiny Leads | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 1973 | 1973 | 1973 | N/A | N/A | N/A | N/A | N/A | 1561 | 1561 | 1561 | 1561 |
| Vice-Chairman of Policy Development and Review Panel | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 834 | 834 | 868 | 868 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Chairman of Licensing Committee | 692 | 2000 | 2000 | 2000 | N/A | N/A | N/A | N/A | 6953 | 7022 | 7092 | 7234 | 2960 | 2960 | 2960 | 2960 | 3884 | 3884 | 3961 | 3961 | 3042 | 3042 | 3042 | 3042 |
| Vice-Chairman of Licensing Committee | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 834 | 851 | 834 | 834 | N/A | N/A | N/A | N/A | 777 | 777 | 792 | 792 | N/A | N/A | N/A | N/A |
| Members of Licensing Committee | 250 | 250 | 250 | 250 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Chairman of Licensing Sub Committee | N/A | N/A | N/A | N/A | 93* | 93* | 93* | 93* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Vice Chairman of Licensing Sub Committee | N/A | N/A | N/A | N/A | 62* | 62* | 62* | 62* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Chairman of Appeals Committee | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | NK | 843 | 851 | 868 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Vice Chairman of the Appeals Committee | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | NK | 150 | 170 | 174 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Chairman of General Purposes Committee | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | NK | NK | 2159 | 2159 | N/A | N/A | N/A | N/A |
| Vice Chairman of General Purposes Committee | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | NK | NK | 421 | 421 | N/A | N/A | N/A | N/A |

| Б | | | | | | | | ī | | | | | | | | | | | | | | | | |
|--|---------|----------------|---------------|---------|---------|----------------|-------------|---------|---------|-------------------------|---------|---------|---------|--------------|-------------|---------|---------|----------------|---------------|---------|---------|------------|--------------|---------|
| | Ea | st Hampshire [| istrict Counc | cil | | Eastleigh Boro | ugh Council | | | Fareham Borough Council | | | | Havant Borou | igh Council | | | Test Valley Bo | rough Council | | | Winchester | City Council | |
| | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 | 2016/17 | 2017/18 | 2017/18 |
| Chairman of Personnel Committee | 2767 | 2000 | 2000 | 2000 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 1873 | 1973 | 1973 | 1973 | N/A | N/A | N/A | N/A | 3042 | 3042 | 3042 | 3042 |
| Mayor/Chairman of the Council | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 2890 | 2919 | 2948 | 2948 | 2280 | 2280 | 2280 | 2280 |
| Vice Chairman/Deputy Mayor | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 568 | 574 | 590 | 590 | N/A | N/A | N/A | N/A |
| Minority Group Leader 2- 5 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 600 | 600 | 600 | 600 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Minority Group Leader 6- 10 Members | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 1200 | 1200 | 1200 | 1200 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Minority Group Leader 11-15 Members | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 1800 | 1800 | 1800 | 1800 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Minority Group Leader 16+ Members | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 1800 | 1800 | 1800 | 2400 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Chairman of Winchester Town Forum | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Chairman of Task & Finish Panel | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Community Forum Chairman | 2767 | 2000 | 2000 | 2000 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Chairman of Admin Committee | N/A | N/A | N/A | N/A | NK | NK | 1650 | 1650 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Group Manager | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 1521 | 1521 | 1521 | 1521 |

* Per meeting

KEY

N/A Not Applicable

NK Not Known

Other Allowances

| | East Hampshire District Council | Eastleigh Borough Council | Fareham Borough Council | Havant Borough Council | Test Valley Borough Council | Winchester City Council |
|--------------------------|--|---------------------------------|--|---------------------------------|-----------------------------------|----------------------------|
| Travelling / Mileage | 45 per mile | Not Published | 45per mile | 45p per mile | 45p per mile | 45p per mile |
| Passenger | 5p per passenger per mile | Not Published | 5p per mile regardless of the number of passengers | 5p per passenger per mile | 5p per passenger per mile | N/A |
| Motor Cycle Allowance | N/A | Not Published | 24p per mile | N/A | 24p per mile | 24p per mile |
| Bicycle Mileage | 20p per mile | Not Published | 20p per mile | 20p per mile | 20p per mile | 20p per mile |

| | East Hampshire District Council | Eastleigh Borough Council | Fareham Borough Council | Havant Borough Council | Test Valley Borough Council | Winchester City Council |
|--------------------------|---|---------------------------------|--|---|--|---|
| Subsistence allowance | £5.73 Breakfast £7.92 Lunch £9.80 Meal | Not Published | £8.03 Breakfast £11.09 Lunch £4.39 Tea £13.79 Evening Meal £179.62 Overnight stay (including meal and accommodation) | £5.73 breakfast £7.92 Lunch £9.80 Meal Max £43 per day | £6.96 Daytime Allowance £12.18 Evening Allowance £151.61 Overnight stay | £5.17 Breakfast £7.13 Lunch £2.79 Tea £8.82 Evening Meal £86.03 Overnight stay outside London £98.11 Overnight stay in London |
| Child Care | £8.75 per hour | Not Published | £7.83 per hour (max £1769 per claimant) | £8.75 per hour | £12.76 per hour | £8.08 per hour |
| Carers allowance | £8.75 per hour | Not Published | £7.83 per hour (max £1769 per claimant) | £14.20 per hour | £12.76 per hour | £8.08 per hour |

| | East Hampshire District Council | Eastleigh Borough Council | Fareham Borough Council | Havant Borough Council | Test Valley Borough Council | Winchester City Council |
|------------------|--|---------------------------------|----------------------------|-----------------------------------|-----------------------------------|---------------------------------------|
| IT allowance | Not applicable | Not Published | Not Applicable | Included in Basic Allowance | Included in Basic Allowance | Tablets provided to each member |
| Other allowances | | | | | | co-optees £240 pa |

APPENDIX 2

Comparison of Structure of Special Responsibility Allowances Across the Benchmark Councils

The coloured boxes indicate equivalent Special Responsibility Allowances (SRAs). The position of the SRAs indicate their position in the SRA structure of each Council e.g. Leader of the Council (coloured green) is first across all Councils. The white boxes indicate SRAs that are not given by this Council.

| | Havant Borough Council | East Hampshire District Council | Eastleigh Borough Council | Fareham Borough Council | Test Valley Borough Council | Winchester City Council |
|---|----------------------------|------------------------------------|------------------------------|--|--|--|
| 1 | Leader | Leader | Leader | Executive Leader | Leader of Council | Leader |
| 2 | Deputy Leader | Deputy Leader | Deputy Leader | Executive Member (excluding Leader) | Deputy Leader | Deputy Leader with a Portfolio |
| 3 | Cabinet Member | Cabinet | Cabinet Member | Chairman of Planning Committee | Portfolio Holders | Cabinet Member with a Portfolio |
| 4 | Scrutiny Board Chairman | Planning Committee Chairman | Minority Group Leader | Chairman of Scrutiny Board | Chairman Overview and Scrutiny Committee | Chairman of The Overview and Scrutiny Committee |

| | Havant Borough Council | East Hampshire District Council | Eastleigh Borough Council | Fareham Borough Council | Test Valley Borough Council | Winchester City Council |
|---|---|--------------------------------------|-------------------------------|---|---|---|
| 5 | DMC Chairman | Chairman of the Council | Area Committee Chairs | *Chairman of Policy Development and Review Panel | Chairman Planning Control Committee | Chairman of Planning Committee |
| 6 | Licensing Committee Chairman | Member Project Lead | Scrutiny Panel Chair | Chairman of Licensing and Regulatory Affairs Committee | Chairman Northern Area Planning Committee | Leader of Principal Opposition Group |
| 7 | Minority Group Leaders (16+members) | Development Policy Panel Chairman | Audit & Resources Chair | Leader of Minority Group 10+ | Chairman Southern Area Planning Committee | Chairman of Personnel Committee |
| 8 | Joint HR Committee Chairman | Community Forum Chairman | Admin Committee Chair | Mayor | Chairman Licensing Committee | Chairman of Licensing & Regulation Committee |
| 9 | Minority Group Leaders (11-15 members) | Governance, Audit & Scrutiny | Area Committee Vice Chairs | Chairman of Audit and Governance Committee | Minority Opposition Group Leader | Chairman of the Council |

| | Havant Borough Council | East Hampshire District Council | Eastleigh Borough Council | Fareham Borough Council | Test Valley Borough Council | Winchester City Council |
|----|---------------------------------------|--|---------------------------------|---|---|--|
| 10 | Minority Group Leaders (6-10 members) | Joint Human Resources Committee Chairman | Scrutiny Panel Vice Chair | Leader of Minority Group -1-9: | Chairman of Council | Chairman of Audit Committee |
| 11 | Minority Group Leaders (2-5 members) | Minority Group Leader | Audit & Resources Vice Chair | Vice- Chairman of Scrutiny Board | Chairman General Purposes Committee | Other Opposition Group Leaders (not in current use)3 |
| 12 | | Licensing Committee Chairman | | *Vice- Chairman of Policy Development and Review Panel | Vice- Chairman Overview and Scrutiny Committee | Vice Chairman of Planning Committee |
| 13 | | Licensing Committee member | | Vice- Chairman of Planning Committee | Vice Chairman Planning Control Committee | Chairman of Winchester Town Forum |

| | Havant Borough Council | East Hampshire District Council | Eastleigh Borough Council | Fareham Borough Council | Test Valley Borough Council | Winchester City Council |
|----|---------------------------|------------------------------------|------------------------------|--|---|---|
| 14 | | Planning Committee Member | | Vice- Chairman of Licensing and Regulatory Affairs Committee | Vice Chairman Northern Area Planning Committee | Scrutiny Leads |
| 15 | | | | Chairman of Appeals Committee | Vice Chairman Southern Area Planning Committee | Chairmen of Task & Finish &/or Ad Hoc Working Groups/Panels with Significant Impact |
| 16 | | | | Deputy Mayor | Vice- Chairman Licensing Committee | Chairman of Standards Committee |
| 17 | | | | Minority Group Spokesmen (for each Executive Portfolio area) | Vice- Chairman of Council | Group Managers |

| | Havant Borough Council | East Hampshire District Council | Eastleigh Borough Council | Fareham Borough Council | Test Valley Borough Council | Winchester City Council |
|----|---------------------------|------------------------------------|------------------------------|--|---|----------------------------|
| 18 | | | | Vice- Chairman of Appeals Committee | Vice- Chairman General Purposes Committee | |